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Letter to Editor

Progression of Dyad Mentorship to Work Driven Model: is This A Value Addition?

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Introduction

Mentorship is central for career development, advocates institutional capacity, expands educational output, supports; faculty retention, personal growth, career progression, improves confidence and sense of comfort [1, 2]. The faculty mentoring models in Higher Education Institutions are designed to provide socio-emotional support to the mentors for cognitive growth and personality development of mentees [3]. Traditional dyad model’ is the most prevalent faculty mentorship model in which a skillful mentor is paired with a junior mentee; accountability conferred to both [4].

In a qualitative study on faculty mentorship models conducted at a private university in Karachi, Pakistan, the participants talked about Work Driven Mentorship surfacing from Dyad mentorship model. They identified work driven model in which novice faculty are seated with their mentors (senior faculty) who supervise in the same program to ensure connection on daily basis and promote continuous learning. One of the mentors of program mentioned that; “Keeping in mind the protected time required for scheduling mentor mentee meetings, we propose a work driven model of mentorship. In this, space sharing replaces the idea of any formal meetings or feedback and working in collaboration, co-ordination and continuous feedback is facilitated. I think this is a more sustainable solution”. However, mentees found this a little challenging. They explained that it was a monotonous routine to work together, share same space with multiple tasks without any support or guidance. Mentees preferred to share their ideas and seek more guidance through individual mentor meetings. They recognized that recurrent meetings promote the process of learning, innovation and creativity. In the words of a mentee, “We work in same space but still we are not able to develop a strong relationship. It makes me more formal as to work with senior. I am unable to progress as my mentor is very busy with other tasks, and we hardly see each other. They make you learn many new things but restrict many things at the same time. I think we should have some informal meetings, discussion on a cup of tea which will enhance achievement of my goals.”

The models of mentorship are built on mutuality of the mentee–mentor relationship, progressive development of mentee, and the mentee mentor’s communication [5]. We emphasize that mentorship should have a non-threatening and facilitating environment whereby the mentee can converse with the mentor easily and feasibly; may the work driven model shown in Figure 1 be established or not.
Figure 1: Representation of Dyad mentorship Model for a beneficial mentoring relationship

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